



Staff Report

INTRODUCE FISCAL YEAR 2009 BUDGET

Honorable Mayor and Members of the City Council:

Summary

The purpose of tonight's discussion is to introduce the Proposed FY 2009 Budget to the City Council. At the close of the discussion, and after consideration of testimony given, it is recommended that the City Council continue consideration of the Proposed Budget to a public hearing scheduled for June 10th and then for adoption that evening.

Background

In March, the City Council held a work session and gave direction to staff on priorities for consideration in the Proposed FY 2009 Budget. Staff incorporated those priorities into their department work programs and developed a Proposed Budget.

Discussion

The purpose of this evening's discussion is to introduce the Proposed Budget to the City Council. The following topics will be covered:

- Budget Policies
- Budget Assumptions
 - Revenues
 - Expenditures
 - Capital Improvement Plan
- Other Fund Considerations
- Council Priorities in Budget
- Concluding Actions
 - Set public hearing for adoption of Budget - June 10, 2008

A copy of the Budget Brief is attached and Council Members have received the entire proposed budget.

As indicated above, the City Council is requested to set the Public Hearing to June 10th for adoption of the budget as planned. This is designed to allow additional time to review the budget document and incorporate any changes thereto. Staff will also schedule individual budget review sessions with the Council members prior to the June 10th meeting.

Finance Commission Review

As part of the City's budget development process, the Finance Commission reviewed the document on May 22nd. The Finance Commission will be represented at this meeting and their recommendations will be provided to City Council prior to final adoption.

Follow-Up

Advertise public hearing on June 10th for final adoption of the Budget and July 24th, if so directed.

General Plan/Vision Statement

No impact.

Fiscal Impact

Establish the City of Belmont's Base revenue budget at \$54,445,730, appropriation budget at \$75,781,690 and Capital Improvement Program budget at \$14,694,500 and permanent staffing at 129.90 full time equivalents for Fiscal Year 2009.

Public Contact

Posting of City Council agenda.

Recommendation

Council should set the public hearing to June 10th for final adoption of the Budget. No other action is required at this time but questions can be asked of staff.

Alternatives

1. With direction, refer the budget back to staff for further consideration.

Attachments

1. FY 2009 Budget Brief

Respectfully submitted,

Thomas Fil
Finance Director

Jack R. Crist
City Manager

Staff Contact:

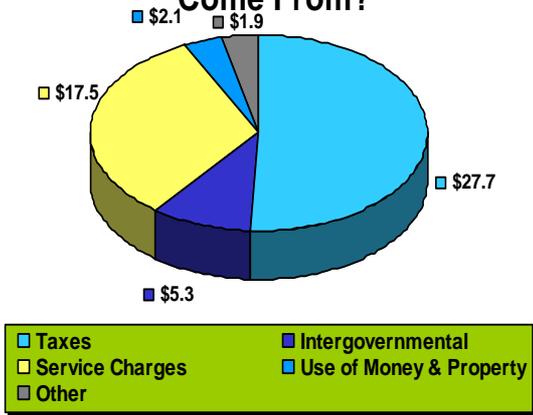
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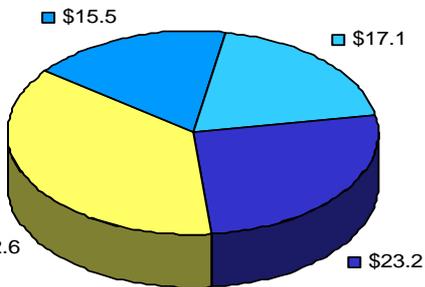
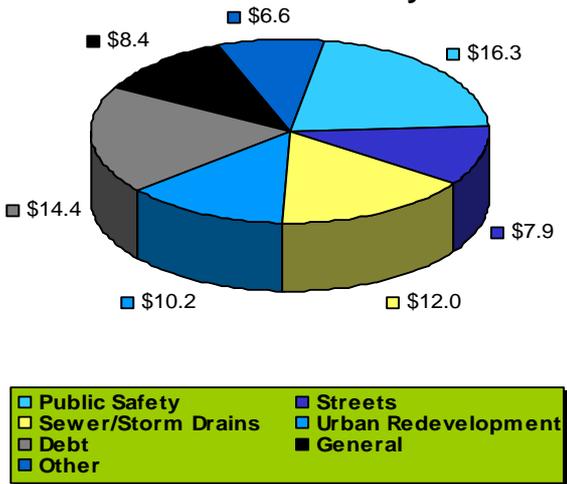
City of Belmont Budget Brief FY 2009

Where Does the Money

Come From?



Where Does the Money Go?



Message From City Management

Honorable Mayor and Members of the Council:

We are pleased to submit the Proposed FY 2009 Budget for your review and consideration.

Summary

In the midst of uncertain financial times, this budget implements City Council's priorities while maintaining a reasonable financial position. Fund balances are up, costs are under control and, in general, the City fares well financially in comparison to some of its neighbors. Prudent financial management by maintaining prior budget correction strategies has avoided further budget cuts. The budget is balanced in both the near and long term and includes the provision of a new accounting pronouncement for post employment benefits beginning this fiscal year (GASB 45).

While the City predicts modest financial improvement, there are a number of threats that the City continues to be aware of in forecasting for the future, such as adverse State Budget impacts, cost escalations and a volatile economy. These issues necessitate the City's continued focus to make fiscally sound decisions to maintain budget policy requirements.

As indicated previously, the budget is balanced in both the near and long term with the projected fund balance well within policy guidelines. In fact, should City Council direct staff to target the 20% policy reserve goal, a very modest corrective action of approximately \$55 thousand would be required. Putting this into perspective, an adjustment of this amount is a third of a percent of the total General Fund operating budget. As such, the City is not required to take further budget correction efforts at this time.

As discussed above, the budget assumes that the correction strategies started in FY 2004 & FY 2005 continue into the future. The noted exception to this is that select positions have been identified for hiring or reclassification to either effectuate a reorganization plan, address changes in functional responsibilities, save costs or enhance recruitment efforts. Furthermore, in two circumstances, long term temporary employees are being considered for permanent hire. The City's staffing plan is included in a separate companion report.

This budget addresses City Council's priorities as established through the Priority Calendar process. For instance, the budget includes focused efforts on infrastructure, a General Plan update, Economic Development priorities and redevelopment of the Emmett House. All of these projects are discussed in detail later in this Budget Brief.

**Message From the City Management
(continued)**

Concerted efforts to contribute to sustainability have taken a lead role in Belmont. The City has established a Green Advisory Committee that has been divided into 5 subcommittees. More detail on these efforts is included towards the end of this Budget Brief. The City has also, by resolution, been authorized to issue Belmont residents a \$250 voucher for City services/programs to encourage purchases of Partial Zero Emission Vehicles (PZEV) and Zero Emission Vehicles (ZEV). Implementation of hybrids, plug-ins, clean diesel, budgeted funds to attend Tree City U.S.A. and a new Fleet Conversion Plan (described in greater detail in this Budget) are examples of other efforts to make Belmont a Green City.

▪Budget Analysis

General Fund revenues are estimated at \$16.3 million, up \$0.9 million or 6%, from FY 2008. Revenues are expected to continue to grow in property tax and sales tax by \$0.9 million combined. General Fund revenues support basic services including police, public works, parks & recreation and general government operations.

The General Fund revenues have several components:

Taxes	Property Tax	\$2.8 million
	Sales tax	\$3.1 million
	Transient Occupancy Tax	\$1.4 million
	Vehicle License Fee	\$1.9 million
	Other Taxes	\$1.2 million
Licenses & Permits		\$0.7 million
Intergovernmental		\$0.5 million
Other		\$4.7 million
TOTAL		\$16.3 million

Tax revenue continues to improve from previous periods. Particularly encouraging is the growth in property taxes, which are expected to grow by 5.5% in FY 2009. Sales taxes are expected to grow by a more modest 2%.

Total revenues for all other funds in FY 2009 are estimated at \$38.2 million, excluding transfers. Other fund revenues include \$6.8 million for sewer/storm drain operations and construction, \$6.4 million in property taxes to support fire protection services, and \$5.9 million in revenues supporting street maintenance and improvement activities.

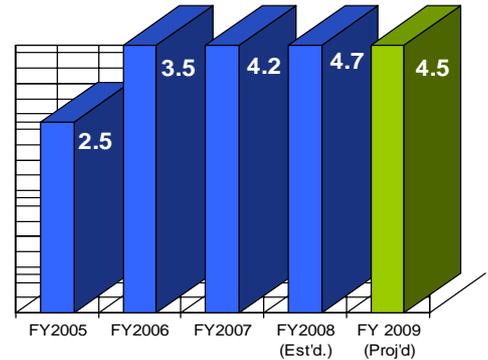
The increase in enterprise revenue is attributable to an 8.5% increase in aggregate sewer service charges.

The Belmont Fire Protection District will also benefit from the 5.5% increase in property taxes discussed above.

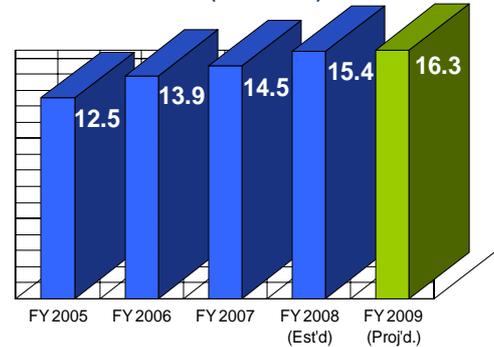
Street maintenance activities are largely supported by Measure A sales taxes, grants and engineering services. Measure A sales taxes are down considerably from previous estimates. The budget assumes only 1% growth from this revenue source. By contrast, grants are up from \$0.7 million in FY 2008 to \$3.8 million in FY 2009. Of this amount, \$2 million is from federal grants earmarked for the Ralston/101 Bike Bridge project. A unique revenue source in the budget is an assumed \$0.5 million in assessments to support key road projects. Most of the assessment funding has been committed. The balance of street funding comes from engineering charges to capital projects. This is for design work performed in-house by the City's professional engineering staff.

General Fund Results & Trends

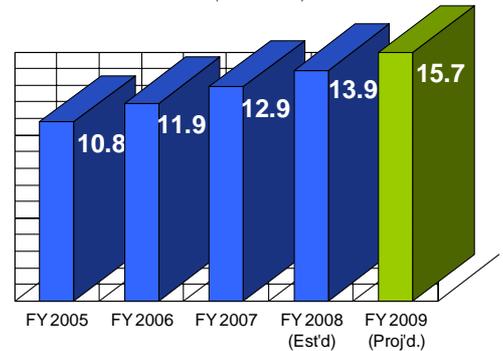
Fund Balance Trends
(in \$ millions)



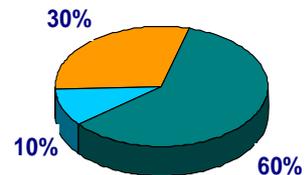
Revenue Trends
(in \$ millions)



Expenditure Trends
(in \$ millions)



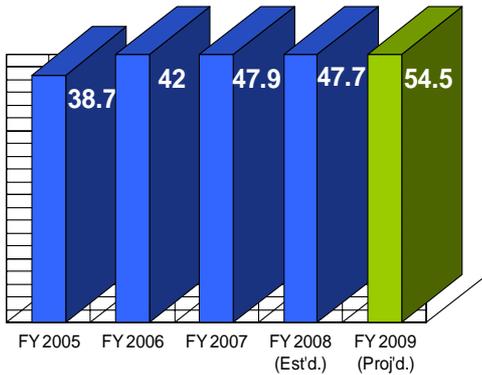
Expenditure by Function



City-wide Results & Trends

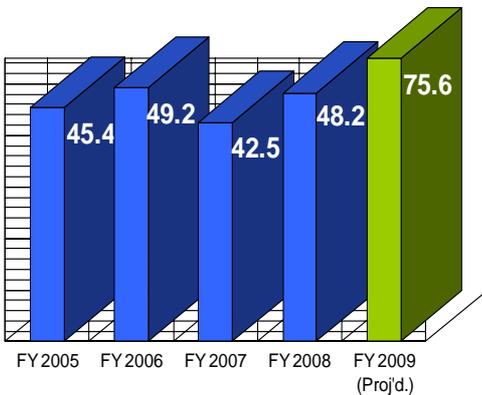
Total City Revenue Trends

(in \$Millions)



Total City Expenditure Trends

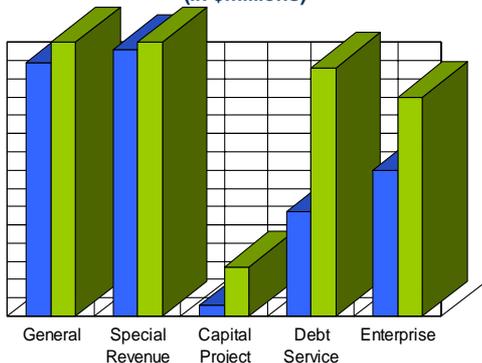
(in \$Millions)



Fund Expenditures

FY 08 (Est'd) vs. FY 09 (Proj'd)

(in \$Millions)



Message From the City Management (continued)

In FY 2009, General Fund expenditures total \$15.7 million, up \$1.8 million from \$13.9 million estimated in FY 2008. A major factor in the increase from FY 2008 is personnel costs, which are up \$1.34 million due to the assumed filling of vacant positions, commitments in labor agreements, cost of living adjustments, staffing plan revisions, health care and retiree costs, in particular costs associated with implementing GASB 45, Other Post Employment Benefits, which is explained further in "Other Policy Issues".

Total expenditures for all other funds in FY 2009 are estimated at \$59.9 million, excluding transfers. As has been the case in prior years, the City continues to make progress towards improving its infrastructure where revenue sources are available. For instance, the budget assumes the City will issue over \$46 million in debt this year for sewer system and a refunding of Redevelopment Agency bonds. A \$12.3 million bond is envisioned for sewer system and storm drain corrugated pipe repairs. These improvements will address an aging infrastructure that is in a state of disrepair and alleviate wet weather inflow and intrusion of surface water in the treated waste water stream. Another \$32.9 million is anticipated as part of a comprehensive refunding of existing Redevelopment Agency debt, coupled with new debt issuance. The budget assumes interest rates will remain low and opportunities to save on borrowing costs will occur. New monies from the securitization of tax increment generated in the Redevelopment Agency will be used to support the 5 Year Capital Improvement Program which includes considerable financial resources towards implementing the Economic Development efforts.

The table below indicates the allocation of resources to key service areas.

Fire protection services	\$6.7 million
Street maintenance and improvements	\$6.2 million
Sewer/storm drains operations and capital s	\$12.0 million
RDA Low and Moderate Income Housing	\$7.3 million
RDA Refinancing	\$13.6 million
RDA downtown projects and improvements	\$2.1 million

The City has accumulated reserves. Reserves fund capital projects and largely account for the difference between total revenues and total expenditures, once debt issues have been factored out. In addition, City Council has established a prudent reserve level to protect against service reductions or raising taxes and fees due to temporary revenue shortfalls or unpredicted events.

The General Fund minimum reserve level is \$2 million with a target reserve level of 20% of operations. The FY 2009 Budget is within these policy limits with a projected ending reserve of \$4.5 million. It is important to note that the General Fund is expected to use reserves to fund subsidies elsewhere. As a best practice, long range financial planning is part of the budget process. As shown on the 7 Year Trends and Projections Chart, the fund balance in future years is expected to drop initially, as the City grows to accommodate GASB 45, but later recovers and stays well above the policy minimum. This trend was anticipated. As the budget stands now, no corrective action is required.

Base Assumptions

Demographics

- Inflation: 4% increasing for the region
- Office Vacancy: 33.4% and increasing for the City.
- Unemployment: 4% and rising for County

Revenues

- Revenues: Moderate growth on reduced base with most key categories
- Property taxes: 5.51% for Belmont and 6.56% for the Redevelopment Agency (Long term 4 - 5%)
- Sales Tax: 1% for Belmont (Long term 2 - 5% growth)
- Interest rates: 2.5% for investments (Long term rising to 5% on assets)

Operations and Capital Improvements

- Personnel costs: 5% for entire projection
- PERS costs: 12.9% for Miscellaneous; 30.6% for Safety (Long term 12.8% Miscellaneous; 30.1% Safety)
- Supplies and services costs: 5% growth with exceptions for fuels, utilities, insurance, etc. (Long term trending downwards to 4%)
- Capital program: \$14.7 million allocated
- RDA Capital and Refunding: \$35 million

State Actions

- Governor's proposal
 - Delayed state mandated claims for 2 years
 - Delayed Highway User Tax for 5 months
 - Sales tax swap (Triple Flip) continues until FY 2013
- Legislative Analyst's proposal
 - \$38,000 in booking fees reimbursements
 - \$100,000 in supplemental law enforcement funds
 - \$99,000 in Proposition 172 Law Enforcement sales tax

Message From the City Management (continued)

Another key provision in this budget is the continuance of a \$50 thousand contingency reserve for unanticipated expenses. This reserve plays a critical role in addressing unforeseen emergencies without destabilizing the budget.

As is covered elsewhere in this Budget Brief, this budget addresses a number of policy issues. Among those issues is a new policy for the City to manage lawn maintenance for the schools. A separate report will be issued on that policy. A new Sports Fee will also be implemented for enhanced maintenance of the City's sports fields, as will a fee for the General Plan Update. As part of the budget approval process, City Council will also be receiving some updated best practices for financial management. Council is encouraged to give direction to staff on these matters.

Other noteworthy efforts which are not described in this Budget Brief include addition of video in police vehicles as they are purchased, budgeted funds for new shooting software, and an in-house slurry seal program which can be achieved within the existing budget. In addition, funding for the design of two new parks – Davey Glen and Semeria – are included in the budget and the City will also support the June "Parks For The Future" ballot measure (Measure O).

It is important to note that there is no election taking place this year; therefore no funds have been set aside for this purpose.

This year also marks the 3rd year of the JPA Agreement with the City of San Carlos for fires services. The City's contribution is \$5.4 million.

Perhaps the greatest emerging threat to the budget is not the struggling economy, imposition of mandates like GASB 45, labor demands, or an aging infrastructure. It is clearly the massive budget deficit the State of California faces, which is now estimated in excess of \$17 billion. While the Governor's latest release of the Budget continues his earlier promise to hold local government harmless, the Legislator may not be able to resist. In fact, the State Legislative Analyst has proposed a series of draconian budget measures which, if enacted, would significantly impact the City's ability to deliver services and would create massive deficits. Should the State take an adverse action, it is unlikely it will occur prior to this budget being adopted. Furthermore, no consensus has developed in Sacramento on what to do. Accordingly, the City has made no provision in this budget for the State. However, as facts become clearer, the City will react in kind and plan for a contingency should economic circumstances change suddenly.

Conclusion

While the City's financial picture has improved, prudent fiscal management necessitates the budget correction strategies put into place in prior years continue. As such, service expansion is not proposed in this budget and some activities, as discussed later in this Budget Brief, are challenged.

We would like to express our appreciation to all the staff for the hard work and collaboration shown in developing this budget and, in particular, the Finance Department for their efforts. The City is fortunate to have such a dedicated team.

Jack Crist, City Manager
Thomas Fil, Finance Director

Other Policy Issues

• Special Fund Considerations

– Recreation Fund

- The Parks & Recreation Department has made good progress towards addressing the structural deficit in the Recreation Fund. While a modestly higher subsidy of \$665,145 is required to close the gap from the \$560,000 City Council established policy, this subsidy is down for the second year in a row. Moreover, until further revenue improvements are implemented, the loan repayment for the Fleet and Equipment Management Fund must be deferred. The Department will continue to take proactive efforts towards improving revenues and addressing long term stability through programmatic restructuring that capitalizes on successful events, such as weekend youth activities for working parents and small community focused events.

– Development Services Fund

- The budget anticipates a deficit of \$191,317 in the Development Services Fund. The gap is closed through a General Fund subsidy. The subsidy is projected to be closed in future years through revenue growth and assumes a comprehensive fee study update with applicable fee increases to self support fund activities. Prudence dictates close monitoring of interim operating results to ensure the fund remains financially viable.

• Staffing

- Select positions have been studied and are recommended for reclassification. Those positions are reflected in the Permanent Staffing Plan in Tab 7 and either effectuate a reorganization plan, address changes in functional responsibilities or enhance recruitment efforts. The overall headcount remains unchanged at 129.9.

- Management has several new positions under consideration. As a companion report to the budget, the City Manager will be proposing a number of changes. Due to cost constraints, these positions are not included in the budget. The City may consider a phased in approach to the changes. At least in one area, a reorganization is suggested to not only address changing workloads and retention issues, but it may generate sufficient new revenue to offset the costs of the other positions.

•Rates

- The City's rate consultant has updated the 5 Year Sewer Rate Study. The rates for FY 2009 include a required revenue increase of 8.5% over the previous fiscal year revenue requirement. Future rate increases are expected to be single digit, before consideration of potential capital requirements for the treatment plant which is estimated at \$40 million. The 45 day notice was mailed and received by property owners at least 45 days prior to the Public Meeting to vote on the sewer charges, per Proposition 218 requirements.

- NPDES fees will again be reviewed during FY 2009 for appropriateness.

- A study to determine the cost of infill has been commissioned and new community facilities district tax will be further explored in FY 2009.

•Debt Issues

- The budget contemplates refinancing the outstanding RDA debt issues and issuing new debt to complement the economic development effort. The combined issue will include both project and housing funds. The issue is estimated at \$33 million, comprising of \$16.2 million in a project and \$16.7 million in housing proceeds.

- The sewer revenue study and 5 Year CIP are predicated upon issuing a \$12,250,000 revenue bond in FY 2009.

•Other

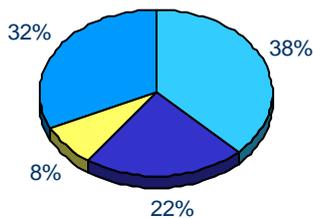
- The budget includes \$50,000 for contingencies.

5 Year Capital Improvement Plan and Capital Outlay Trends

The City's 5 year CIP is estimated at \$40.7 million.

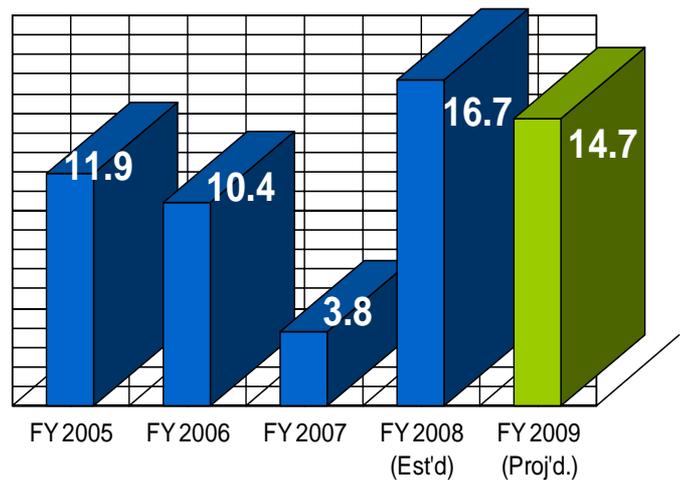
Projects proposed in FY 2009 total \$14.7 million.

Capital Projects by Function



Capital Outlay Trends

(in \$millions)



The coming fiscal year will include a very high rate of capital spending, reflecting the construction of a wide variety of projects for the community. Major projects for the upcoming year are highlighted below; the details of all projects can be found beginning in Tab 8.

- \$2.0 million for Redevelopment Agency projects, such as Utility Undergrounding, Artway and Façade Improvements, and other street improvements
- \$3.4 million for a variety of sewer and storm drain improvements
- \$3.5 million for Emmett House, Fire House Square, home buyer assistance and other Low to Moderate Income projects
- \$2.0 million for Highway 101 Bike/Pedestrian Bridge
- \$0.5 million for Technology Master Plan and Comcast PEG Program
- \$1.0 million for variety of street improvements and traffic control upgrade
- \$1.4 million for Ralston/South Rd Roundabout and Holly Road Improvements

2008 - 2009 Citywide Priorities

The City Council adopted the following priorities for its two-year term:

•**Update the General Plan.** This project entails a multi-year, outside-consultant assisted, comprehensive update to the City's General Plan Elements and Specific Plans. Staff will utilize the City-wide Visioning Efforts, Housing Element Update, and Economic Development Target Site & Downtown Specific Plan policy revisions product as a springboard to commencing work on modifications.

•**The Harbor Industrial Area.** The City Council has adopted a strategy to complete the annexation of the Harbor Industrial Area. A Council subcommittee has been appointed and is working with HIA representatives on the key issues as a prelude to potential annexation.

•**Economic and Redevelopment Priorities.** The City continues to implement its comprehensive Economic Development program. The program includes three distinct strategies. Those strategies include targeting specific sites for economic development (business recruitment), annexing the Harbor Industrial Area (business recruitment and retention), and offering a host of services to the business community to encourage business retention and growth. A five-year spending plan for Redevelopment is adopted annually by Council. As one of the current projects, construction has begun for under-grounding of utilities on Old County Road.

•**Parking Issues.** This is a concurrent effort with the Economic Development Target Site Policy Amendment project to review and develop a comprehensive parking management strategy for both on and off-street parking in the commercial business areas of the City.

•**Build a Bike/Pedestrian Bridge over 101.** The environmental assessment for the Bike/Pedestrian bridge has been completed and reviewed by Caltrans. The final plans, specifications and cost estimates are being reviewed by Caltrans for final comments. The new federal legislation (SAFETEA-LU) has designated \$2.6 million for the construction of the project. The federal funds were secured by Congresswoman Eshoo. The City has an existing \$500,000 grant and \$400,000 is proposed to be funded by Park Funds. The City has been applying for various grants for the balance needed to complete the funding for this \$6 million project.

•**Emmett House Redevelopment.** The Emmett House has been relocated to its permanent site at Sixth and O'Neill. Foundation work will be completed in the Summer of 2008. Remodeling the house into two affordable units will begin late summer and will be completed by the summer of 2009.

•**Parks and Open Space Master Plan.** Updating the Park and Open Space Master Plan will include input from the community to identify trends and needs of the residents of Belmont. This document will include population information; identify properties, trends in park use and recreation needs as a planning tool for the next fifteen years.

•**Reduce City's Carbon Footprint and Greenhouse Gas Emissions.** The City Council has created a 20-member Green Advisory Committee organized into five research teams that will address 1) Waste Reduction & Recycling; 2) Transportation; 3) Building & Utilities; 4) Outreach and 5) Sustainability/Keeping It Green ideas; The committee will meet on a monthly basis and is anticipated to make progress reports as well as issue a final report of recommendations for adoption by the City Council within the next year.

•**Update City's Infrastructure.** Belmont is an older City with aging infrastructure. The City is taking a long term infrastructure approach to addressing long deferred maintenance. It is evaluating and diagnosing all aspects of its infrastructure including Parks & Open Space, Transportation, Water, Sewer, Regional Sewage Treatment, Drainage, Buildings and Technology. Financing plans and specific immediate action is being taken within the City's available resources. The City Council has created an "Infrastructure Sub-Committee" to guide these efforts.

•**Garbage Franchise.** The City is developing a request for proposal for contracting out the collection services for solid waste, recycling, and green waste. Once the proposals are received, City staff will compare the costs of bringing the collection services in-house with the City's own contract with a collector and the contractor selected through the SBWMA process.

•**Code Enforcement.** Keeping the City clean and free from blight is a high priority of the City Council and staff. An internal multi department code enforcement task force has been formed and is focusing on the City Council's highest priority areas. The initial area of focus is the Old County Rd business district from border to border. Next up will be the El Camino Real fronting properties from the San Mateo to San Carlos (north-south) borders. Other areas of the City are also receiving focused attention.

Department Initiatives

The administrative departments provide direction and support the entire organization. The **City Manager's Office** will focus on continued support of the City Council, implementation of the Council's Priority Calendar and biweekly Council agenda management – focusing on continued efforts toward downtown revitalization, code enforcement and beautification initiatives. Belmont continues to promote citywide “best practices” and coordination of resident and Council inquiries or requests for City services. Belmont plans to reduce greenhouse gas emissions including installation of a solar electric system on the Belmont Library roof; and to develop a carbon footprint of City government operations and facilities to use as a benchmark to measure against future climate protection actions. The **Information Services Division** has begun implementation of a new 5-year Technology Plan. This plan will include a new Human Resources system as well as development of enhanced e-commerce capabilities. The **City Clerk's Office** will continue expanding the document imaging and agenda preparation system, which allows electronic storage and retrieval of public documents, all of which are available to the public via the City's Website. The **Human Resources Department** will focus on providing support to departments and employees to meet evolving needs, improving employee safety training, and negotiating a new labor agreements with the AFSCME and Mid-Management Confidential Employee's Association bargaining units. The **Finance Department** will improve financial reporting, refresh financial information systems and further revitalization efforts, such as Beautify Belmont program, revised Façade Improvement Program and a Community Artway Project featuring public art at each entry point of the City.

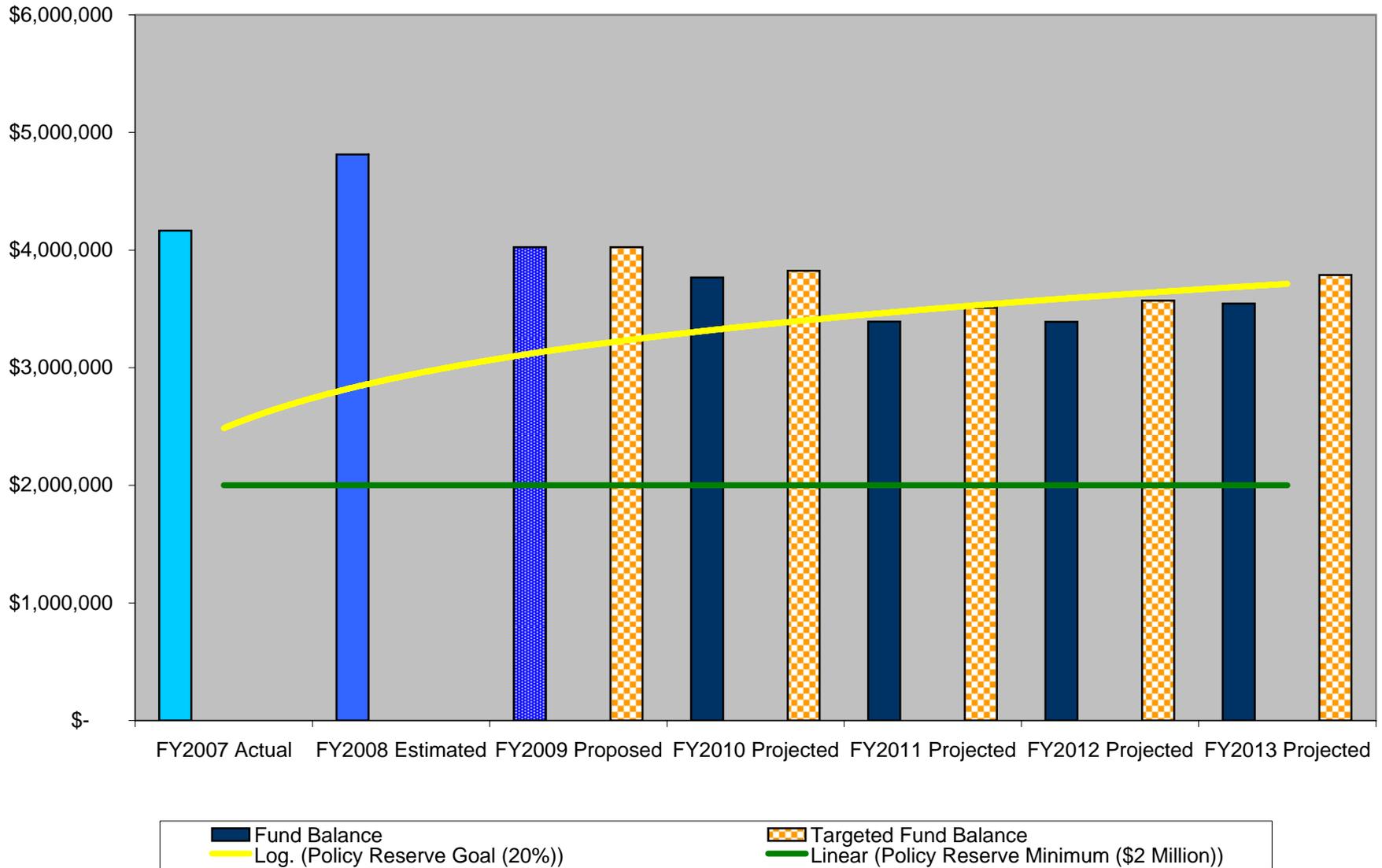
The **Community Development Department** continues to enhance customer service in concert with the firmly established Permit Center. Staff has implemented noise control and administrative code enforcement ordinances to assure their success; various other zoning revision projects are underway to better protect neighborhoods, trees/open space, assure appropriate development and improve the look of downtown. Permit Efficiency Task Force (PETF) recommendations for improving the permitting process are systematically under implementation. The department will continue its strong role in furthering the Economic Development catalyst site land use/policy amendments. Other important projects include: Review & amendment of both the Historic Structures & Tree Ordinances, continuing work on the General Plan Land Use and Downtown Specific Plan updates, completion of the Residential Design Guidelines project, Facilitating & Managing Green Advisory Committee efforts to prepare recommendations for City Council adoption, planning for affordable housing, and assistance in implementing an improved Façade Improvement Program for RDA commercial businesses.

The **Parks & Recreation Department** provides diverse recreational opportunities to foster a greater sense of community, promote health and wellness, protect environmental resources, foster human development, and enhance the quality of life for the residents. The Recreation Division offers quality special interest classes to promote lifelong learning opportunities for all ages and interests; special events to strengthen our community image and sense of place, forums for community problem solving, as well as providing facilities for meeting facilitation, parties and a host of other community events. The Parks Division is charged with environmental stewardship, while keeping our parks, athletic fields, trails and landscaping throughout the City safe and aesthetically pleasing for the enjoyment of our community. The Department is focused on the development and enhancement of social gathering places, and increasing the availability of programs for working parents. The Parks and Recreation Department is committed to providing outstanding services to our community and welcomes your feedback and comments.

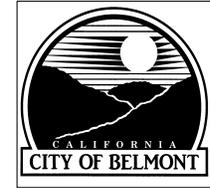
The **Police Department** will focus on five key areas: 1) Continue our integral role in the transition to Community Oriented Government through intradepartmental problem solving. 2) Improve the safe flow of traffic by utilizing a combination of enforcement, education, and technology. 3) Remain closely connected to our youth through school programs such as the School Resource Officers and GREAT. 4) Work with the Belmont-San Carlos Fire Department to enhance Emergency Preparedness. 5) Prepare for predictable personnel retirements through increased recruitment, hiring and succession planning efforts.

The **Public Works Department** will continue to provide a high level of customer service to both the community and other departments in the environmental, fleet maintenance and transportation areas. The Department has recently implemented a more cost effective approach for videoing, maintaining, and undertaking emergency repairs of the sewer system. Significant sewer and storm drain capital improvement projects are being designed and will go out for construction. An innovative approach to our Pavement Management Plan is being implemented by bringing in-house the slurry seal program. This will enable more streets to receive preventative maintenance in a more cost effective manner. Staff will continue to work with residents and businesses addressing traffic calming and parking issues throughout the City. Grants are being applied for additional roadway and storm water management projects and for the Pedestrian and Bicycle Bridge across US 101 north of Ralston Avenue.

General Fund Balance - 7 Yr Trends & Projections



City of Belmont
FY 2009 Budget
General Fund and Subsidized Funds
Seven Year Trends & Projections
FY2007 - FY2013



Fund		Major	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Number	Description	Sources & Uses	Actual	Estimated	Proposed	Projected	Projected	Projected	Projected
101 General Fund		Sources							
	<i>Property tax</i>		\$ 4,610,034	\$ 4,999,495	\$ 5,205,270	\$ 5,413,481	\$ 5,630,020	\$ 5,911,521	\$ 6,207,097
	<i>Sales tax</i>		3,191,163	3,073,862	3,197,953	3,431,652	3,534,601	3,675,985	3,859,785
	<i>Transient occupancy tax</i>		1,088,978	1,351,997	1,399,300	1,448,276	1,506,207	2,036,530	2,138,356
	<i>Other taxes</i>		1,040,280	1,145,833	1,181,210	1,234,364	1,289,911	1,347,957	1,408,615
	<i>License & permits</i>		695,213	682,600	703,000	731,120	760,365	786,978	814,522
	<i>Use of money & property</i>		450,292	341,694	341,308	414,416	426,848	443,922	466,118
	<i>Intergovernmental</i>		729,173	502,887	510,124	522,877	535,949	549,348	563,081
	<i>Service charges</i>		2,403,721	2,925,716	3,302,526	3,467,652	3,623,697	3,768,645	3,919,390
	<i>Miscellaneous & other</i>		244,646	393,557	450,470	468,489	484,886	501,857	519,422
	<i>Non-subsidized transfers</i>					-	-	-	-
	Subtotal		14,453,500	15,417,641	16,291,161	17,132,326	17,792,483	19,022,742	19,896,387
	Uses								
	<i>General government</i>		3,479,337	4,084,820	4,721,746	4,976,095	5,157,240	5,443,780	5,628,163
	<i>Public safety</i>		8,047,245	8,304,854	9,425,752	9,992,358	10,453,841	10,907,366	11,380,567
	<i>Culture & recreation</i>		1,397,775	1,518,299	1,576,292	1,654,105	1,732,038	1,809,745	1,890,939
	<i>Miscellaneous & other</i>		41,206	39,056	41,526	43,602	45,564	47,387	49,282
	<i>Non-subsidized transfers</i>								
	Subtotal		12,965,563	13,947,029	15,765,316	16,666,160	17,388,683	18,208,279	18,948,952
	Gross Available		1,487,937	1,470,612	525,845	466,166	403,801	814,463	947,435
205 Recreation		Sources							
	<i>Service charges</i>		907,819	963,967	969,535	1,066,489	1,173,137	1,290,451	1,419,496
	<i>Intergovernmental</i>		28,659	24,502	28,000	28,000	28,000	28,000	28,000
	<i>Miscellaneous & other</i>		24,944	16,997	16,400	17,220	18,081	18,985	19,934
	<i>Other financing sources</i>		2,159	1,530	1,303	1,368	1,437	1,508	1,584
	Subtotal		963,581	1,006,996	1,015,238	1,113,077	1,220,655	1,338,945	1,469,014
	Uses								
	<i>Recreation</i>		1,547,956	1,632,573	1,682,078	1,791,347	1,875,746	1,959,901	2,047,832
	<i>Non-subsidized transfers</i>					-	-	-	-
	Subtotal		1,547,956	1,632,573	1,682,078	1,791,347	1,875,746	1,959,901	2,047,832
	Net difference		(584,375)	(625,577)	(666,840)	(678,271)	(655,091)	(620,957)	(578,817)
	Fund Balance Availability		-	6,254	-	-	-	-	-
	Subsidy Requirement		584,375	619,323	666,840	678,271	655,091	620,957	578,817

**City of Belmont
FY 2009 Budget
General Fund and Subsidized Funds
Seven Year Trends & Projections
FY2007 - FY2013**



Fund		Major Sources & Uses	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Number	Description		Actual	Estimated	Proposed	Projected	Projected	Projected	Projected
210 Development Services		Sources							
	<i>License & permits</i>		679,605	586,316	764,145	962,823	1,010,964	1,061,512	1,114,588
	<i>Service charges</i>		644,984	569,316	916,700	1,191,710	1,251,296	1,313,860	1,379,553
	<i>Miscellaneous & other</i>		4,275	1,236	3,000	3,090	3,183	3,278	3,377
	<i>Other financing sources</i>		28,070	3,764	2,000	2,100	2,205	2,315	2,431
	<i>Subtotal</i>		1,356,934	1,160,632	1,685,845	2,159,723	2,267,647	2,380,966	2,499,948
		Uses							
	<i>General Government</i>		896,482	1,315,089	1,553,809	1,630,602	1,707,114	1,782,948	1,862,151
	<i>Public Safety</i>		327,395	-	-	-	-	-	-
	<i>Highways and Streets</i>		265,773	269,418	323,353	346,990	362,804	377,798	393,411
	<i>Subtotal</i>		1,489,650	1,584,507	1,877,162	1,977,592	2,069,918	2,160,746	2,255,562
	<i>Net difference</i>		(132,716)	(423,875)	(191,317)	182,131	197,729	220,220	244,386
	<i>Fund Balance Availability</i>		-	194,813	-	-	-	-	-
	<i>Subsidy Requirement</i>		132,716	229,062	191,317	(182,131)	(197,729)	(220,220)	(244,386)
231 Street Maintenance		Sources							
	<i>Gas tax</i>		712,888	760,862	762,145	773,577	785,181	796,959	808,913
	<i>Service charges</i>		291,250	380,069	407,600	802,980	839,114	872,679	907,586
	<i>Miscellaneous & other</i>		69,476	5,008	5,000	5,250	5,513	5,788	6,078
	<i>Other financing sources</i>		14,201	6,756	2,034	-	-	-	-
	<i>Subtotal</i>		1,087,815	1,152,695	1,176,779	1,581,807	1,629,807	1,675,425	1,722,576
		Uses							
	<i>Highways & streets</i>		1,269,186	1,424,006	1,475,390	1,583,239	1,655,398	1,723,810	1,795,049
	<i>Capital outlay</i>		-	-	-	-	-	-	-
	<i>Non-subsidized transfers</i>		-	-	-	-	-	-	-
	<i>Subtotal</i>		1,269,186	1,424,006	1,475,390	1,583,239	1,655,398	1,723,810	1,795,049
	<i>Net difference</i>		(181,371)	(271,311)	(298,611)	(1,431)	(25,590)	(48,384)	(72,473)
	<i>Fund Balance Availability</i>		338,682	576,879	-	-	-	-	-
	<i>Subsidy Requirement</i>		(157,311)	(305,568)	298,611	1,431	25,590	48,384	72,473

**City of Belmont
FY 2009 Budget
General Fund and Subsidized Funds
Seven Year Trends & Projections
FY2007 - FY2013**



Fund		Major Sources & Uses	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013
Number	Description		Actual	Estimated	Proposed	Projected	Projected	Projected	Projected
625 Facilities Management		Sources							
	Service charges		550,746	594,286	618,518	649,444	678,669	705,816	734,048
	Use of money & property		379,821	384,177	366,727	375,895	387,172	402,659	422,792
	Other financing sources					-	-	-	-
	<i>Subtotal</i>		930,567	978,463	985,245	1,025,339	1,065,841	1,108,475	1,156,840
	Uses								
	General government		630,281	639,244	627,675	658,696	689,604	720,238	752,233
	Culture & recreation		426,098	458,403	514,455	592,319	672,582	755,000	790,413
	Non-subsidized transfers					-	-	-	-
	<i>Subtotal</i>		1,056,379	1,097,647	1,142,130	1,251,015	1,362,186	1,475,238	1,542,646
	<i>Net difference</i>		(125,812)	(119,184)	(156,885)	(225,676)	(296,345)	(366,764)	(385,805)
	<i>Fund Balance Availability</i>		63,884	84,037	-	-	-	-	-
	<i>Subsidy Requirement</i>		61,928	35,147	156,885	225,676	296,345	366,764	385,805

General Fund Balance	Net Available	866,261	892,680	(787,808)	(257,081)	(375,497)	(1,422)	154,725
	FY 2008 Proposed State Impacts	(245,226)	(245,226)					
	Beginning Fund Balance	3,544,123	4,165,158	4,812,612	4,024,804	3,767,723	3,392,226	3,390,804
	Projected Ending Fund Balance	\$ 4,165,158	\$ 4,812,612	\$ 4,024,804	\$ 3,767,723	\$ 3,392,226	\$ 3,390,804	\$ 3,545,529
	Reserve Requirement	\$ 2,593,113	\$ 2,789,406	\$ 3,153,063	\$ 3,333,232	\$ 3,477,737	\$ 3,641,656	\$ 3,789,790
	Target Correction	N/A	N/A	\$ 55,500	\$ 57,720	\$ 59,740	\$ 61,831	\$ 63,995
	Targeted Ending Fund Balance	N/A	N/A	\$ 4,024,804	\$ 3,825,443	\$ 3,509,686	\$ 3,570,095	\$ 3,788,815

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